

**上海阿莱德实业集团股份有限公司**  
**关于使用自有资金支付募集资金投资项目部分款项**  
**并以募集资金等额置换的公告**

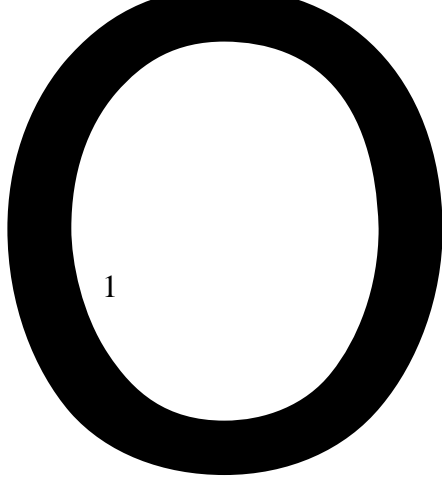


2025 9 9

				2022 2648
		A		2,500.00
1		24.80		62,000.00
				7,755.61
	54,244.39		2023 2 6	

2023 000060

1	5G	16,124.65	16,124.65
2	5G	8,240.50	8,240.50
3		9,000.00	9,000.00
4		3,933.00	3,933.00
		<b>37,298.15</b>	<b>37,298.15</b>



4

2025 9 9

2

1

2

3